Clear, transparent, and timely communication for fair authorship decisions: A practical guide

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Abstract. Authorship conflicts are a common occurrence in academic publishing, and they can have serious implications on the careers and well-being of the involved researchers, as well as the collective success of research organizations. In addition to not inviting relevant contributors to co-author a manuscript, the order of authors, as well as honorary, gift, and ghost authors are all widely recognized problems related to authorship. Unfair authorship practices disproportionately affect those lower in the power hierarchies — early career researchers, women, researchers from the Global South, and other minoritized groups. Here we propose an approach to preparing author lists based on clear, transparent, and timely communication. This approach is aimed to minimize the potential for late-stage authorship conflicts during manuscript preparation by facilitating timely and transparent decisions on potential co-authors and their responsibilities. Furthermore, our approach can help avoid imbalances between contributions and credits in published manuscripts by recording planned and executed responsibilities. We present authorship guidelines which also include a novel authorship form, along with the documentation of the formulation process for a multidisciplinary and interdisciplinary center with more than 250 researchers. Other research groups, departments, and centers can use or build on this template to design their own authorship guidelines as a practical way to promote fair authorship practices.

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25 1 Introduction

Collaborative and interdisciplinary research has been on the rise over the last few decades, and has increased the number of occasions in which authorship has to be negotiated among collaborating researchers (Van Noorden, 2015; Szell et al., 2018). Authorship conflict can arise as a result of unethical conduct or simply due to different perceptions of what is considered fair authorship practices (Floyd et al., 1994; Smith et al., 2020). These differences in perceptions and practices can cause authorship conflicts, including disputes over who should be included in an author list and the authorship order (Abbott, 2002).

Authorship disagreements disproportionately and negatively affect those lower in the power hierarchies due to their gender, sexuality, cultural background, and more. These discriminations can be overt or subtle. While subtle discrimination is often difficult to detect and lower in intensity, it can be as harmful as overt discrimination (Jones et al., 2016). Furthermore, these biases are present and amplified at all stages of knowledge production, not the least because those in positions of power tend to assume the universality of their lived experiences. Gender bias against women, for example, was found to be prevalent in mentoring, collaborations, and peer review (Moss-Racusin et al., 2012; Larivière et al., 2013; Helmer et al., 2017). Discrimination due to sexual orientation and gender is widespread in academia where, like in most spaces, hetero-cisnormativity — a system of norms, privilege, and oppression that places heterosexual cisgender people above all others — is prevalent (Boustani and Taylor, 2020; Worthen, 2016). Furthermore, racism is another important and often underplayed factor in research institutions (Harper, 2012), and manifests in knowledge production and resources being advantageous to past and present colonizers (Musila, 2019). In order to strive for fairness, we have to consider the intersections of these various identities that lead to bias, discrimination, and oppression (Crenshaw, 1989).

45 While prejudice and internal biases affect unfair authorship, disagreement also arises from differences in conventions of various disciplines (Abrams, 2010; Hyland, 1999). Authorship criteria can be inconsistent among various publishers which in turn can differ from the ethical guidelines of the researchers' institutes (Teixeira da Silva and Dobránszki, 2016). Even within the same discipline, there are a diversity of views on what constitutes fair and ethical authorship (Smith et al., 2020). Furthermore, many unethical practices such as honorary, gift, and ghost authorship are not commonly studied outside of the medical community (Baskin and Gross, 2011). Honorary or gift authorship is the practice of including an author who did not contribute to the work, as a favor or to provide more credibility to the work by using the individual's scientific standing (Greenland and Fontanarosa, 2012). Ghost authorship, on the other hand, is when someone heavily involved with the work is not listed as an author or disclosed their involvement in the work, usually when a financial conflict of interest is involved (Glezerman and Grossman, 2018).

Additionally, unplanned and ad hoc authorship decisions over the course of the manuscript preparations can cause further imbalances between actual contributions and credit. It is not uncommon for authorship issues to be considered extremely late in the manuscript preparation process (e.g., a few weeks before intended submission to journal). These unplanned and ad hoc authorship decisions may lead to late-stage authorship conflicts when the author list is finally being decided. It is even possible that an article ends up published without fair credit to those who contributed to it, leading to conflict and a toxic acceptance of unfairness within the research community. Therefore, it is unsurprising that many studies and scholars have highlighted the importance of timely communication in avoiding authorship-related conflict and promoting fair authorship (Washburn, 2008; Dance, 2012; Zutshi et al., 2012; Hundley et al., 2013; Pain, 2021; Fleming, 2021). The Committee on Publication Ethics provides multiple resources for editors and publishers to facilitate ethical publishing, including those related to authorship (COPE Council, 2021). However, there is still a need for practical guidelines for individuals and institutes to think about authorship in a systematic and timely manner.

Here, we present authorship guidelines developed for an interdisciplinary center as well as the process that led to the development of these guidelines. One of our key goals was to establish an institutional procedure to enhance the timely authorship planning, in order to minimize the potential for late-stage authorship conflicts during manuscript preparation and to avoid the occurrence of imbalances between contributions and credits in published manuscripts. We use the principles of clear, timely, and transparent communication to formulate these authorship guidelines and a novel authorship form that can be used and adapted by other groups. We discuss the process of formulating these guidelines so that other individuals and

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75 institutions can benefit from this experience. Formulating an institute's guidelines should be viewed as key part of committing the community to fair authorship practices and engaging individual researchers to think about the ethical dimensions of knowledge production.

2 Formulating authorship guidelines

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The Institute of Atmospheric and Earth Systems Research, University of Helsinki (INAR) is a multidisciplinary and interdisciplinary center with more than 250 researchers. INAR researchers originate from a wide range of disciplines (physics, meteorology, forest sciences, chemistry, geosciences, environmental sciences, etc.) and career stages, as well as countries of origin, and educational backgrounds. INAR has an Equality and Work Well-being Group (EWWG), operating since 2011. This EWWG aims to ensure the well-being and fairness of the INAR community. It consists of staff members ranging from professors to PhD students and a representative of the university administration, Between Autumn 2018 and Autumn 2020, the EWWG was contacted multiple times related to unclear authorship practices, raising general issues rather than seeking support in individual cases. Thus, the group started to plan a process of collecting the concerns and developing helpful authorship policies. Below we describe the process from identification of the problem to development and refinement of the guidelines. An overview of the process is illustrated in Figure 1.

To start the discussion related to authorship practices, the EWWG conducted a center-wide survey to identify specific authorship-related problems. The authorship issues experienced by the community were collected in a center-wide online meeting on an online collaborative board (Flinga, https://flinga.fi/, last access: 30 June 2021) which resulted in 7 broad categories (e.g., planning of co-authorship, co-authorship of data provider, authorship order, etc.). Participants of the meeting discussed authorship practices in smaller groups (Zoom breakout rooms) of approximately five people each, and it was possible to continue adding entries to the collaborative board even after the meeting. The EWWG distilled the collected experiences into a list of 22 items and conducted an anonymous survey amongst INAR staff on the frequency of encountering the listed issues (supplement, Section S1). Based on these results, the group identified the five most common problems: 1) Author only comments on the final version of manuscript; 2) Author did not comment on any version of manuscript; 3) Disagreements on the order of author list; 4) Difficulty in bringing up authorship issues due to power imbalances; 5) Requests to add an author at a late stage. In a subsequent center-wide online meeting, participants were divided into five groups, each discussing one of these five problems in detail and suggesting practices to combat these issues. During this meeting, the groups were rearranged once so that some participants could bring new ideas to other groups, while some remained in the original group to tie the discussion with that of the original group. The comments from this meeting were again collected on an online collaborative board. Furthermore, eight volunteers from the center-wide meeting formed the authorship working group (AWG) with the objective of formulating the authorship guidelines based on these center-wide inputs and discussions.

The AWG met online three times and used the center-wide meeting feedback to prepare the authorship guidelines draft and a novel authorship form (Sections 3.1 and \$2). The draft of the authorship guidelines and the authorship form were circulated center-wide, acknowledging the issues addressed and those not addressed. Subsequently, a third center-wide discussion was organized in which INAR members were asked to provide feedback on the draft guidelines and form. This feedback was then used by the AWG to revise the guidelines and the authorship form. We formulated the idea of sharing the results in this manuscript as we were close to finalizing the first version of the INAR authorship guidelines, and this manuscript became the first test case for using the authorship form in practice. We made a few minor edits to the form based on this experience and launched the authorship guidelines and form to the INAR community. We expect to further revise the authorship form and guidelines in 6 months based on feedback from the INAR community and envisage that there will be a need to return to the guidelines periodically (every few years) to account for evolving research methodologies and best practices in collaborative research guidelines. The current version of the authorship guidelines and the authorship form are discussed in Section 3 and presented in full in the supplement (Section S2). The authorship form of this manuscript also serves as an example use case (Section S3).

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3 Authorship guidelines

While we discuss the process of preparing the authorship guidelines in the previous section, in this section we discuss the authorship guidelines and the novel authorship form, what problems they address, and their limitations.

We propose normalizing the idea of potential co-authors, acknowledging that authorship in a manuscript is fluid and that the final author list may not look the same as what was set out while conceptualizing the research or even start of the writing the manuscript. All collaborators on a manuscript should therefore be considered as potential co-authors until the finalization of the manuscript. A subset of these potential co-authors are the main authors — usually the first author and those who have conceptualized the manuscript and are coordinating the work. The guideline proposes that if the main authors are early career researchers, this group should also include a senior researcher who supports the main authors in evaluating the co-authorship invitations and offers but does not necessarily become a co-author. As a practical tool, we propose an authorship form that helps with clear, timely, and transparent communication between potential co-authors around common authorship issues. We illustrate the use of the authorship form in Figure 2 (also see Appendix A).

150 3.1 Authorship form

The <u>main authors</u> initiate the <u>authorship form</u> when a manuscript is conceptualized and discuss their roles and responsibilities for the manuscript. We incorporate some of these early-stage decisions in the overview table of the <u>authorship form</u> (Table 1). It is at this early stage that we propose that the <u>main authors</u> tentatively decide the first author(s), the corresponding author(s), the last author, the method to decide the order of equally contributing authors (e.g., last name alphabetical or randomized), key acknowledgements, etc. However, these decisions can be revised at any stage of the manuscript preparation by an agreement between the <u>main authors</u>. Furthermore, <u>main authors</u> can also be added (or removed) over the course of a manuscript preparation if needed.

The <u>main authors</u> create a <u>potential co-author</u> table (Table 2) for each <u>potential co-author</u> whom the <u>main authors</u> plan to invite to contribute to the manuscript, which includes the past and planned responsibilities of this <u>potential co-author</u> related to the manuscript. The <u>main authors</u> should make the <u>authorship form</u> available to potential co-authors as soon as the discussion of the manuscript goes beyond the <u>main authors</u> and add any new potential co-authors as their role and possible contribution becomes clear.

Upon receiving the <u>authorship form</u>, all the potential co-authors agree on their assigned responsibilities and fill in the basic information (e.g., full name, affiliation(s), ORCID, etc.). This information is useful, for example, in the context of manuscript-related conference abstracts and presentations even before submitting the manuscript to a journal. The potential co-authors fill the rest of the entries in their table (checklist) in a timely way such that the <u>main authors</u> have all the information before submission of the manuscript to a journal. Potential co-authorship, as the name suggests, does not imply final co-authorship in the submitted manuscript. The <u>main authors</u> use the completed <u>authorship form</u> to list authors, contributions, and acknowledgments in the manuscript submitted to the journal.

The <u>authorship form</u> should ideally be available as an online document to all <u>potential co-authors</u>. An online document gives everyone access to the most updated version of the form and enables them to see recent updates and who made them. For manuscripts with many <u>potential co-authors</u>, having an online form also saves time for the <u>main authors</u> to get all the relevant information and share agreed tasks and responsibilities in a clear, timely, and transparent way. If the <u>authorship form</u> is not an online document, an up-to-date version of the document should be distributed among all <u>potential co-authors</u> upon request or upon major changes, to keep them updated with the tasks intended for them and the other <u>potential co-authors</u>.

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3.2 Solving common authorship problems

In this section, we discuss the <u>authorship form</u> and the authorship guidelines in the context of common authorship-related problems. Some of these problems are authorship and authorship order, actual contribution to a manuscript, navigating power imbalances, and proper acknowledgments.

One of the most common problems causing authorship conflict is who gets to be the first, last, and/or corresponding author as this decision often depends on highly subjective judgements which type of work (and whose work) is considered more valuable. In our proposed method, those authors who are most involved in the preparation of the manuscript — main authors — must make decisions on their roles early in the manuscript preparation and before getting heavily invested in the work. In case of random authorship order for all or part of the authors, we expect the main authors to decide the randomizing method (e.g., last name alphabetical) before sending the authorship form to rest of the potential co-authors. We also acknowledge that authorship order and roles can be fluid and change over the manuscript preparation process. The main authors can make these changes to the authorship form at any time provided they reach consensus among themselves and communicate clearly with the other potential co-authors.

The criteria used to include someone as a co-author in a manuscript can often be unclear and inconsistent, and researchers often have differing expectations based on their past disciplinary and institutional practices. In our method, the main authors list the other potential co-authors and their planned responsibilities early in the manuscript preparation process. Potential co-authors are explicitly invited to contribute to a manuscript, and others cannot expect to become co-authors without such an invitation. Ethics guidelines (e.g. COPE, etc.) and journal submission policies require that all potential co-authors must have read and agreed with the main conclusions of the manuscript to be included in the author list of the submitted manuscript. We formalized this approval in the authorship form, where potential co-authors formally declare their agreement with the manuscript. We also clearly state honorary, gift, and ghost authorships as unethical practices in our authorship guidelines (Section \$2). Furthermore, the authorship form requires proper attribution of contribution with the Contributor Roles Taxonomy (CRediT, https://casrai.org/credit/, last access: 6 September 2021) and the use of the ORCID persistent digital identifier (https://orcid.org, last access: 30 June 2021) which can promote integrity in scientific publications (Brand et al., 2015; Haak et al., 2012; McNutt et al., 2018). These contribution statements lead to more accurate assessments, and all co-authors can receive adequate recognition (Sauermann and Haeussler, 2017).

The authorship form can also help lessen unfair authorship practices that result from power imbalances. For example, Trinkle et al. (2017) found that students were more likely to add faculty members as undeserving authors, especially if the faculty member was also their advisor. While our method does not provide a full solution for this problem, we still hope that an emphasis on transparency and clarity on contributions can partially neutralize some of these power imbalances. In particular, we encourage use of the authorship form for assigning and recording contributions to the manuscript, which are transparent to all potential co-authors. We further suggest that the point of contact for all potential co-authors should not be the first author alone (often an early career researcher), but all the main authors and optionally also senior researcher (e.g., supervisor, group leader). Including all main authors in the authorship discussions and decisions will help avoid potential external pressure on a single early career researcher to add or remove co-authors. Furthermore, we stress that in cases when a very senior researcher is a co-author, they should not be the first, last, or corresponding author by default, but the decision should be based on actual contribution to the manuscript. For example, in cases when a relatively early career researcher contributes more to supervision of the students developing a manuscript, they should get appropriate credit in the authorship.

315 It is also sometimes unclear who is to be acknowledged and who is to be included as a co-author. Even though formal academic merits used for funding and position decisions are based on authorship, being acknowledged is a merit that should not be overlooked. We propose in the authorship guidelines that the people who made indirect or minor contributions to the manuscript should be acknowledged instead of being potential co-authors. However, we state that the decision of acknowledging a person instead of adding them as a potential co-author should be carefully discussed among the main authors. Naturally, a potential co-author can choose to be acknowledged instead of being a co-author at any stage of the manuscript preparation, and we encourage this process of active self-evaluation. Beyond the authorship practices, we think that the

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manuscript acknowledgements should also be considered as an indicator of scientific activity and the scientific community should appreciate its value, for example, in the curriculum vitae of the acknowledged individual.

It is important that the <u>authorship form</u> be read in the context of and as a part of the authorship guidelines (Appendix B and Section S2). Furthermore, while receptive to all inputs from the community, the AWG prioritized keeping the process simple, tangible, practical, and focused on center-wide consensus building. We wrote these guidelines to keep them applicable across a center that publishes hundreds of manuscripts in and across different disciplines with different authorship practices. The <u>authorship form</u> and the guidelines discussed here focus on improving communication and clarity around issues of authorship and do not provide all answers related to authorship by themselves. For example, we could not define the exact criteria for being a <u>main author</u> or even a <u>potential co-author</u>, and how first, last, and corresponding authors should be decided. We leave these decisions to the <u>main authors</u> and hope that the emphasis on early communication helps avoid late-stage conflict. While most suggestions from the community made their way into the authorship guidelines, some were clearly recorded for future iterations of authorship or other center-wide guidelines.

4 Lessons from the process of developing authorship guidelines

The process of planning and formulating the authorship guidelines and the authorship form progressed steadily and was completed in a relatively short time (approximately 6 months; see timeline in Fig. 1). However, our work rests upon the EWWG's decade-long track record of contributing to equality and well-being in the community, which has helped leverage the authorship guideline process. The EWWG facilitated the identification of specific authorship issues within the community and organized surveys and center-wide meetings to discuss the issues in detail. Furthermore, the formation of the AWG resulted in assigning specific people with the responsibility to turn ideas from the community into practical guidelines. It helped that all the center-wide and AWG meetings had clear agendas and the notes were shared with the center-wide community for accountability. The center-wide community was interested in these issues and provided invaluable feedback at multiple stages of the process.

The online and in-person dynamics of these discussions played an important role in voicing opinions, disagreement, criticism, and generally building consensus. Due to the ongoing COVID19 pandemic, all the discussions during the development of our authorship guidelines (EWWG, center-wide, and AWG) were conducted through video calls which may have played a role in facilitating open authorship-related discussions. For example, it may have been more intimidating to come into a physical room and voice dissatisfaction about existing authorship practices. In-person meetings can be less inclusive, have more interruptions, and can cause higher anxiety (Sellen, 1995). It is also important to consider both synchronous and asynchronous forms of communication. While synchronous communications remove the factor of delay, asynchronous communications allow for flexibility (Robinson et al., 2017). In our case, having both asynchronous communication (online surveys) and synchronous communication (video calls) may have helped balance these communication aspects. Furthermore, the collaborative board (Flinga) was used both synchronously (during Zoom meetings) and asynchronously (kept open for additional contributions after the meetings). Feedback from the community underlined the importance of the various communication channels. The center-wide meetings provided the opportunity to discuss authorship issues in, multiple heterogeneous groups and contexts. The online collaborative board created semi-anonymity, lowering the threshold for recording grievances, while avoiding personal attacks.

The <u>authorship form</u> and guidelines presented here are designed to be applicable across a diverse set of research disciplines and even for manuscripts with <u>potential co-authors</u> from multiple institutes. Furthermore, different groups can build their authorship guidelines and defined requirements on top of what we have provided here. Overall, based on center-wide feedback, we found that the concept of a <u>potential co-authorship</u> was welcomed by the community and the authorship guidelines and the <u>authorship form</u> were expected to help in the preparation of transparent and fair author lists. Additionally, the community agreed that being listed in the acknowledgements of publications was also a valid indicator of scientific activity and should be considered valuable to curriculum vitae of the acknowledged individual.

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Assessing the usefulness and scope for improvements in the authorship form will require systematic survey of authors who have used the authorship form for preparing their manuscripts. These findings will likely depend on the research topics, career stage of main authors, nature of collaborations, and many other factors. Given the timeline from conceptualization of a manuscript to its publication, we have not yet conducted surveys around adoption of the authorship form. The AWG plans to conduct such surveys in the next year or two when substantial number of manuscripts will be completed using the authorship form from the conceptualization stage of the manuscript. We also encourage other groups that use this or a similar authorship forms to share their findings as well. It is important to recognize that complete fairness in authorship decisions requires striving for incremental improvements through continuous engagement and improving awareness.

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420 5 Final thoughts

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Academic publishing is essential for research careers and affects the professional and personal lives of researchers. Unfair authorship practices disproportionately impact those who are lower in the current power hierarchies. Here we describe the process of formulating the authorship guidelines for a multidisciplinary and interdisciplinary center that publishes hundreds of papers every year. We report how this process led to a novel authorship form designed to help researchers discuss and decide authorship issues early in the manuscript preparation process at our institute. We hope that other groups can use our guidelines and the process we described to build their own guidelines. We provide a free license for other institutes to use and build on the method described and the form presented in this article. We can improve fairness in authorship practices by emphasizing clear, transparent, and timely communication among potential co-authors. Ultimately, fair authorship will eventually require recognizing, understanding, and tackling the role of patriarchy, racism, colonization, and intersectional issues in society and, by extension, in knowledge production.

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Data availability. No primary data sets were used in producing this article.

435 Author contributions. SG, LK, PP, and HV are main authors as defined above; all other authors are listed in alphabetical order in the authorship list. Conceptualization: SG, LK, PP, and HV; Project administration: SG and PP; Methodology: All authors; Supervision: PP and HV; Visualization: RB, SG, and LK; Writing – original draft: SG and PP; Writing – review & editing: All authors.

Competing interests. The authors declare that they have no conflict of interest.

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Review statement. This paper was edited by Steven Rogers and reviewed by Laurel Haak and Rachel Bosch

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Appendix A. T	imeline and	instructions	for using	the authorshi	p form
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- A <u>name author</u> initiates a new form by duplicating the authorship form and guidelines document preferably as an online document, If using an offline document, all <u>potential co-authors</u> should be able to access the most updated version on requesting the <u>name author(s)</u>.
- The form should be made available to <u>potential co-authors</u> before or when the discussion of the manuscript goes beyond the <u>main author(s)</u>. Any new <u>potential co-authors</u> should be added as their role becomes clear.
- Potential co-authors fill basic information upon receiving the <u>authorship form</u> and the rest of the entries in their table (checklist) in a timely way such that the <u>main authors</u> have all the information before submission of the manuscript to a journal. Co-authors will be confirmed when the checklist is completed and reviewed by the <u>main author(s)</u>
- In case of any queries or concerns, including addition of any name(s) not yet included, contact all main authors right away.

For details, see Figure 2 and the guidelines (Appendix B). The overview table and the <u>potential co-author</u> table of the <u>authorship form</u> are presented in Tables 1 and 2 (see <u>Section S2.1</u> for the unabridged <u>authorship form</u>).

Appendix B. INAR Authorship guidelines

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Main authors: The first author and those who have conceptualized the manuscript and are coordinating the work.

Potential co-authors: All co-authors are tentative until they have confirmed co-authorship, preferably with the authorship form. Keep in mind that the list and order of authors of each manuscript will be re-evaluated at the time of submission.

Authorship form: A form that helps with clear, timely, and transparent communication between potential co-authors around common authorship issues.

- 1) Main author(s) initiate the authorship form and share it with potential co-authors before or when the discussion of the manuscript goes beyond the main author(s). The potential co-authors need to complete the authorship form to become co-authors in the submitted manuscript. Main author(s) are the contact point of the manuscript, but if they are all PhD students or early-career post-docs, a senior researcher (e.g., supervisor, group leader) should also be included as an additional contact person. In such cases, the senior researcher is not necessarily a co-author, but should be included in all communications with the main authors.
 - 2) Main authors decide potential co-authors by considering the people who made significant and direct contributions to the study or are expected to make such contributions by the time the manuscript is submitted. Co-authorship practices vary in different fields of science, so open discussion on expectations is advised. In most cases, a few authors write the first draft of a manuscript and in the case of several co-authors all don't have a major contribution to writing of the first draft of the manuscript. All potential co-authors should be informed about the overall content of the manuscript early on (in the form).
 - 3) People who made indirect or minor contributions to the manuscript should be acknowledged. The decision of acknowledging a person instead of adding as a potential co-author is to be carefully discussed among the main authors (and the senior contact person if all main authors are early career). Acknowledgments including funding, infrastructure, assistance with technical issues, discussions, etc., should also be listed in the authorship form.
- Each manuscript should follow a transparent and internally consistent criteria for co-authorship vs. acknowledgement.

 Combat your internal biases to make a fair assessment of actual contributions.
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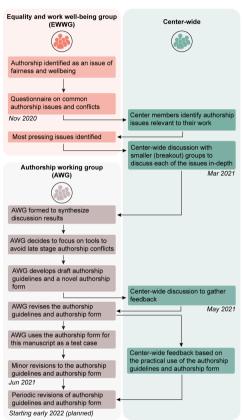
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Figure 1: Flowchart describing the actors and actions leading up to the authorship form and guidelines.

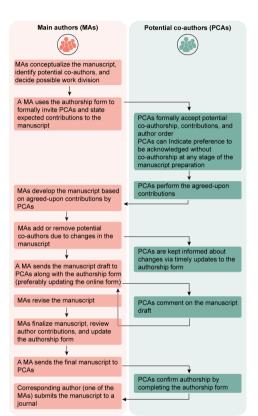


Figure 2: Flowchart describing the process of using the authorship form.

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Table 1: The overview section of the authorship form. See Section \$2.1 for unabridged authorship form.		Deleted: SI
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